

### Infrastructure Mitigation Strategies

		Priority (CHECK ONLY ONE) Blue shading reflects ABAG priority.											
2009-2010 Strategy Number	Specific Mitigation Strategy	Applicable Hazards	Existing Program	Existing Program, undertended	Very High - Unofficial Program-Becomes Official on Plan Adoption, no funding needed	High - Actively Looking for Funding	Moderate	Under Study	Not Applicable, Not Appropriate, or Not Cost Effective	Not Yet Considered	Responsible Agency or Department (Required if Existing Program, Existing Program under funded, Very High, High, or Under Study)	Ordinance or Resolution # (if existing program), Estimated Cost and Possible Funding Agency (if high priority), Estimated Date of Completion (if study), WHY if not same as regional priority, OR Other Comments	
<b>INFR - a - Multi-Hazard (owned by the infrastructure provider filling out this form, including a city, county, or special district)</b>													
a-1	Assess the vulnerability of critical facilities owned by infrastructure operators subject to damage in natural disasters or security threats, including fuel tanks and facilities owned outside of the Bay Area that can impact service delivery within the region. Note - Infrastructure agencies, departments, and districts are those that operate transportation and utility facilities and networks.	EQ LS WF FL SEC	XX								Engineering and Transportation	Most critical facilities have been seismically strengthened; others are brought up to code as Capital Improvement Projects move forward.	
a-2	If a dam owner, comply with State of California and federal requirements to assess the vulnerability of dams to damage from earthquakes, seiches, landslides, liquefaction, or security threats.	EQ LS WF FL SEC	XX						XX		EBMUD		
a-3	Encourage the cooperation of utility system providers and cities, counties, and special districts, and PG&E to develop strong and effective mitigation strategies for infrastructure systems and facilities.	EQ LS WF FL DR SEC	XX								City Manager	PGE, EBMUD and AT&T are members of San Leandro Disaster Council and meet with City officials periodically to discuss utility system protections.	
a-4	Retrofit or replace critical lifeline infrastructure facilities and/or their backup facilities that are shown to be vulnerable to damage in natural disasters.	EQ LS WF FL SEC		XX							Engineering & Transportation	As funds become available, infrastructure facilities (i.e. sewer systems) are being replaced.	
a-5	Support and encourage efforts of <i>other</i> (lifeline infrastructure) agencies as they plan for and arrange financing for seismic retrofits and other disaster mitigation strategies. (For example, a city might pass a resolution in support of a transit agency's retrofit program.)	EQ LS WF FL DR SEC	XX								City Manager	Standard procedure	
a-6	Develop a plan for speeding the repair and functional restoration of water and wastewater systems through stockpiling of shoring materials, temporary pumps, surface pipelines, portable hydrants, and other supplies, such as those available through the Water /Wastewater Agency Response Network (WARN). Communicate that plan to local governments and critical facility operators.	EQ LS WF FL DR SEC	XX								Public Works and Engineering & Transportation	Project has been completed.	

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a-7	Engage in, support, and/or encourage research by others (such as USGS, universities, or Pacific Earthquake Engineering Research Center-PEER) on measures to further strengthen transportation, water, sewer, and power systems so that they are less vulnerable to damage in disasters.	EQ LS WF FL DR SEC	XX								City Manager	Standard procedure
a-8	Pre-position emergency power generation capacity (or have rental/lease agreements for these generators) in critical buildings of cities, counties, and special districts to maintain continuity of government and services.	EQ LS WF FL SEC	XX								Public Works and Engineering & Transportation	Critical facilities have been provided with emergency power equipment or use alternative power.
a-9	Ensure that critical intersection traffic lights function following loss of power by installing battery back-ups, emergency generators, or lights powered by alternative energy sources such as solar. Proper functioning of these lights is essential for rapid evacuation, such as with hazmat releases resulting from natural disasters.	EQ LS WF FL SEC		XX							Public Works	Limited funding has redirected priorities at the present time, however this can be considered for future planning.
a-10	Develop unused or new pedestrian rights-of-way as walkways to serve as additional evacuation routes (such as fire roads in park lands).	EQ LS WF FL SEC							XX		Public Works and Engineering & Transportation	Limited funding has redirected priorities at the present time, however this can be considered for future planning. Topography of the city and the general urbanized nature of the city and surrounding area make for limited
a-11	Minimize the likelihood that power interruptions will adversely impact lifeline utility systems or critical facilities by ensuring that they have adequate back-up power.	EQ LS WF FL SEC		XX							Engineering & Transportation when in conjunction with Capital Improvement Projects.	Standard procedure
a-12	Encourage replacing above ground electric and phone wires and other structures with underground facilities, and use the planning-approval process to ensure that all new phone and electrical utility lines are installed underground.	EQ LS WF FL SEC		XX							Engineering & Transportation	Utilities are being undergrounded as new developments are planned, as street redesign projects occur, or as funding is available.
a-13	If you own a dam, coordinate with the State Division of Safety of Dams to ensure an adequate timeline for the maintenance and inspection of dams, as required of dam owners by State law, and communicate this information to local governments and the public.	EQ LS WF FL SEC						XX			EBMUD	

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a-14	Encourage communication between State Emergency Management Agency (CalEMA), FEMA, and utilities related to emergencies occurring outside of the Bay Area that can affect service delivery in the region.	EQ LS WF FL DR SEC	XX								City Manager	City staff participates with local Emergency Managers' Association to help support regional planning.
a-15	Ensure that transit operators, private ambulance companies, cities, and/or counties have mechanisms in place for medical transport during and after disasters that take into consideration the potential for reduced capabilities of roads following these same disasters.	EQ LS WF FL SEC						XX			Alameda County	
a-16	Recognize that heat emergencies produce the need for non-medical transport of people to cooling centers by ensuring that (1) transit operators have plans for non-medical transport of people during and after such emergencies including the use of paratransit and (2) cities, counties, and transit agencies have developed ways to communicate the plan to the public.	Heat	XX								Recreation and Human Services	Flex Shuttle service provides transportation to San Leandro's designated cooling center.
a-17	Effectively utilize the Regional Transportation Management Center (TMC) in Oakland, the staffing of which is provided by Caltrans, the CHP and MTC. The TMC is designed to maximize safety and efficiency throughout the highway system. It includes the Emergency Resource Center (ERC) which was created specifically for primary planning and procedural disaster management. RESPONSIBLE AGENCY: MTC only.	EQ LS WF FL SEC						XX			MTC	
a-18	Develop (with the participation of paratransit providers, emergency responders, and public health professionals) plans and procedures for paratransit system response and recovery from disasters.	EQ LS WF FL Heat SEC		XX							Recreation and Human Services	Discussions on going with paratransit provider.
a-19	Coordinate with other critical infrastructure facilities to establish plans for delivery of water and wastewater treatment chemicals.	EQ LS WF FL SEC	XX								Pbublic Works and EBDA	Will be considered for future planning. There may be future funding opportunities from EBDA

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a-20	Establish plans for delivery of fuel to critical infrastructure providers.	EQ LS WF FL SEC	XX								Finance	Working with consortium of cities to establish fuel cooperative.
a-21	As an infrastructure operator, designate a back-up Emergency Operations Center with redundant communications systems.	EQ LS WF FL SEC	XX								City Manager	Police building has been designated the back-up EOC
a-22	Monitor scientific studies of the Sacramento-San Joaquin Delta and policy decisions related to the long-term disaster resistance of that Delta system to ensure that decisions are made based on comprehensive analysis and in a scientifically-defensible manner. Levee failure due to earthquakes, flooding, and climate change (including sea level rise and more frequent and more severe flooding) are all of concern. The long-term health of the Delta area is critical to the Bay Area's water supply, is essential for the San Francisco Bay and estuary's environmental health, provides recreation opportunities for Bay Area residents, and provides the long-term sustainability of Delta communities. While only part of the Delta is within the nine Bay Area counties covered by this multi-jurisdictional LHMP, the Delta is tied to the infrastructure, water supply, and economy of the Bay Area.	EQ FL		XX							Public Works and Engineering & Transportation	Will be considered for future planning.
<b>INFR - b - Earthquakes</b>												
b-1	Expedite the funding and retrofit of seismically-deficient city- and county-owned bridges and road structures by working with Caltrans and other appropriate governmental agencies.	EQ	XX								Engineering & Transportation	Replacement underway for two major overcrossings
b-2	Establish a higher priority for funding seismic retrofit of existing transportation and infrastructure systems (such as BART) than for expansion of those systems.	EQ						XX			Transit agencies	
b-3	Include "areas subject to high ground shaking, earthquake-induced ground failure, and surface fault rupture" in the list of criteria used for determining a replacement schedule for pipelines (along with importance, age, type of construction material, size, condition, and maintenance or repair history).	EQ	XX								Engineering and Transportation	Standard procedure

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b-4	Install specially-engineered pipelines in areas subject to faulting, liquefaction, earthquake-induced landsliding, or other earthquake hazard.	EQ	XX												Engineering and Transportation	Ground conditions considered as part of design process. Higher priority placed on large diameter, higher flow pipelines or high risk lines such as creek or freeway crossings.
b-5	Replace or retrofit water-retention structures that are determined to be structurally deficient, including levees, dams, reservoirs and tanks.	EQ									XX			EBMUD		
b-6	Install portable facilities (such as hoses, pumps, emergency generators, or other equipment) to allow pipelines to bypass failure zones such as fault rupture areas, areas of liquefaction, and other ground failure areas (using a priority scheme if funds are not available for installation at all needed locations).	EQ									XX			EBMUD		
b-7	Install earthquake-resistant connections when pipes enter and exit bridges and work with bridge owners to encourage retrofit of these structures.	EQ									XX			EBMUD		
b-8	Comply with all applicable building and fire codes, as well as other regulations (such as state requirements for fault, landslide, and liquefaction investigations in particular mapped areas) when constructing or significantly remodeling infrastructure facilities.	EQ	XX											Engineering & Transportation and Community Development	Retrofitted or replaced buildings have been built to code	
b-9	Clarify to workers in critical facilities and emergency personnel, as well as to elected officials and the public, the extent to which the facilities are expected to perform only at a life safety level (allowing for the safe evacuation of personnel) or are expected to remain functional following an earthquake.	EQ	XX											City Manager	This can be incorporated into future training.	
b-10	Develop a water-based transportation "system" across the Bay for use in the event of major earthquakes. Implementation of such a system could prove extremely useful in the event of structural failure of either the road-bridge systems or BART and might serve as an adjunct to existing transportation system elements in the movement of large numbers of people and/or goods.	EQ									XX			Transit agencies		

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<b>INFR - c - Wildfire</b>												
c-1	Ensure a reliable source of water for fire suppression (meeting acceptable standards for minimum volume and duration of flow) for existing and new development.	WF		XX							Engineering & Transportation	Standard procedure
c-2	Develop a coordinated approach between fire jurisdictions and water supply agencies to identify needed improvements to the water distribution system, initially focusing on areas of highest wildfire hazard (including wildfire threat areas and in wildland-urban-interface areas).	WF							XX		Alameda County Fire	
c-3	Develop a defensible space vegetation program that includes the clearing or thinning of (a) non-fire resistive vegetation within 30 feet of access and evacuation roads and routes to critical facilities, or (b) all non-native species (such as eucalyptus and pine, but not necessarily oaks) within 30 feet of access and evacuation roads and routes to critical facilities.	WF							XX		Alameda County Fire	
c-4	For new development, ensure all dead-end segments of public roads in high hazard areas have at least a "T" intersection turn-around sufficient for typical wildland fire equipment.	WF	XX								Engineering & Transportation	Standard procedure
c-5	For new development, enforce minimum road width of 20 feet with an additional 10-foot clearance on each shoulder on all driveways and road segments greater than 50 feet in length in wildfire hazard areas.	WF	XX								Engineering & Transportation	Standard procedure
c-6	Require that development in high fire hazard areas provide adequate access roads (with width and vertical clearance that meet the minimum standards of the <i>Fire Code</i> or relevant local ordinance), onsite fire protection systems, evacuation signage, and fire breaks.	WF	XX								Engineering & Transportation	Standard procedure
c-7	Ensure adequate fire equipment road or fire road access to developed and open space areas.	WF	XX								Engineering & Transportation	Standard procedure
c-8	Maintain fire roads and/or public right-of-way roads and keep them passable at all times.	WF		XX							Public Works	Standard procedure
<b>INFR - d - Flooding</b>												
d-1	Conduct a watershed analysis of runoff and drainage systems to predict areas of insufficient capacity in the storm drain and natural creek system.	FL							XX		Alameda County Flood Control District	
d-2	Develop procedures for performing a watershed analysis to examine the impact of development on flooding potential downstream, including communities outside of the jurisdiction of proposed projects.	FL							XX		Alameda County Flood Control District	

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d-3	Conduct a watershed analysis at least once every ten years unless there is a <u>major</u> development in the watershed or a <u>major</u> change in the Land Use Element of the General Plan of the cities or counties within the watershed.	FL		XX					XX		Alameda County Flood Control District	
d-4	Assist, support, and/or encourage the U.S. Army Corp of Engineers, various Flood Control and Water Conservation Districts, and other responsible agencies to locate and maintain funding for the development of flood control projects that have high cost-benefit ratios (such as through the writing of letters of support and/or passing resolutions in support of these efforts).	FL	XX								City Manager and Engineering & Transportation	Standard procedure
d-5	Pursue funding for the design and construction of storm drainage projects to protect vulnerable properties, including property acquisitions, upstream storage such as detention basins, and channel widening with the associated right-of-way acquisitions, relocations, and environmental mitigations.	FL		XX							Engineering and Transportation for City-owned facilities, mostly smaller diameter pipelines. Alameda County Flood Control District for large diameter pipelines, channels, and regional flood control prevention.	Will be considered for future planning.
d-6	Continue to repair and make structural improvements to storm drains, pipelines, and/or channels to enable them to perform to their design capacity in handling water flows as part of regular maintenance activities. (This strategy has the secondary benefit of addressing fuel, chemical, and cleaning product issues.)	FL		XX							Engineering & Transportation	Standard procedure as financial resources are available.
d-7	Continue maintenance efforts to keep storm drains and creeks free of obstructions, while retaining vegetation in the channel (as appropriate) to allow for the free flow of water.	FL		XX							Public Works	Storm drain system is cleared annually
d-8	Enforce provisions under creek protection, stormwater management, and discharge control ordinances designed to keep watercourses free of obstructions and to protect drainage facilities to conform with the Regional Water Quality Control Board's Best Management Practices.	FL		XX							Public Works	Standard procedure

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d-9	Develop an approach and locations for various watercourse bank protection strategies, including for example, (1) an assessment of banks to inventory areas that appear prone to failure, (2) bank stabilization, including installation of rip rap, or whatever regulatory agencies allow (3) stream bed depth management using dredging, and (4) removal of out-of-date coffer dams in rivers and tributary streams.	FL							XX			Alameda County Flood Control District	
d-10	Use reservoir sediment or reed removal as one way to increase storage for both flood control and water supply.	FL							XX			Alameda County Flood Control District	
d-11	Identify critical locally-owned bridges affected by flooding and either elevate them to increase stream flow and maintain critical ingress and egress routes or modify the channel to achieve equivalent objectives.	FL							XX			Alameda County Flood Control District	
d-12	Provide or support the mechanism to expedite the repair or replacement of levees that are vulnerable to collapse from earthquake-induced shaking or liquefaction, rodents, and other concerns, particularly those protecting critical infrastructure.	FL		XX								Engineering & Transportation	Standard procedure
d-13	Ensure that utility systems in new developments are constructed in ways that reduce or eliminate flood damage.	FL	XX									Engineering & Transportation	Standard procedure
d-14	Determine whether or not wastewater treatment plants are protected from floods, and if not, investigate the use of flood-control berms to not only protect from stream or river flooding, but also increase plant security.	FL								XX		Public Works and Engineering and Transportation	Limited funding has redirected priorities at the present time.
d-15	Work cooperatively with water agencies, flood control districts, Caltrans, and local transportation agencies to determine appropriate performance criteria for watershed analysis.	FL							XX			Alameda County Flood Control District	
d-16	Work for better cooperation among the patchwork of agencies managing flood control issues.	FL	XX									Engineering & Transportation	Standard procedure
d-17	Improve monitoring of creek and watercourse flows to predict potential for flooding downstream by working cooperatively with land owners and the cities and counties in the watershed.	FL							XX			Alameda County Flood Control District	

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d-18	Using criteria developed by EPA for asset management, inventory existing assets, the condition of those assets, and improvements needed to protect and maintain those assets. Capture this information in a Geographic Information System (GIS) and use it to select locations for creek monitoring gauges.	FL							XX		Alameda County Flood Control District	

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<b>INFR - e - Landslides</b>												
e-1	Include "areas subject to ground failure" in the list of criteria used for determining a replacement schedule (along with importance, age, type of construction material, size, condition, and maintenance or repair history) for pipelines.	LS	XX								Engineering and Transportation	Standard procedure
e-2	Establish requirements in zoning ordinances to address hillside development constraints in areas of steep slopes that are likely to lead to excessive road maintenance or where roads will be difficult to maintain during winter storms due to landsliding.	LS	XX								Community Development	Standard procedure
<b>INFR - f - Building Reoccupancy</b>												
f-1	Ensure that critical buildings owned or leased by special districts or private utility companies participate in a program similar to San Francisco's Building Occupancy Resumption Program (BORP). The BORP program permits owners of buildings to hire qualified engineers to create facility-specific post-disaster inspection plans and allows these engineers to become automatically deputized as City/County inspectors for these buildings in the event of an earthquake or other disaster. This program allows rapid reoccupancy of the buildings. Note - A qualified engineer is a California licensed engineer with relevant experience.	EQ LS WF FL SEC	XX								Community Development	Standard procedure
<b>INFR - g - Public Education</b>												
g-1	Provide materials to the public related to planning for power outages.	EQ LS WF FL SEC	XX								City Manager	Standard procedure
g-2	Provide materials to the public related to family and personal planning for delays due to traffic or road closures, or due to transit system disruption caused by disasters.	EQ LS WF FL SEC							XX		City Manager	This can be considered for future planning.
g-3	Provide materials to the public related to coping with reductions in water supply or contamination of that supply BEYOND regulatory notification requirements.	EQ LS WF FL DR SEC	XX								City Manager	Standard procedure

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g-4	Provide materials to the public related to coping with disrupted storm drains, sewage lines, and wastewater treatment (such as that developed by ABAG's Sewer Smart Program).	EQ LS WF FL DR SEC	XX								City Manager	Standard procedure
g-5	Facilitate and/or coordinate the distribution of emergency preparedness or mitigation materials that are prepared by others, such as by making the use of the internet or other electronic means, or placing materials on community access channels or in city or utility newsletters, as appropriate.	EQ LS WF FL DR SEC	XX								City Manager	Standard procedure
g-6	Sponsor the formation and training of Community Emergency Response Teams (CERT) for the employees of your agency. [Note – these programs go by a variety of names in various cities and areas.]	EQ LS WF FL DR SEC	XX								City Manager	Due to budget restrictions, the establishment of CERT teams has been suspended.
g-7	Develop and distribute culturally appropriate materials related to disaster mitigation and preparedness, such as those on the <a href="http://www.preparenow.org">http://www.preparenow.org</a> website related to infrastructure issues.	EQ LS WF FL DR SEC	XX								City Manager	Standard procedure